

Briefing Note

Case for Change – Adult Inpatient Redesign Project

Date: January 2023

Purpose

To provide an update on where we are with the progression of the Pre-Consultation Business Case within the Adult Inpatient Redesign Project and to inform stakeholders of the importance of their continued involvement.

Project Overview

- The project scope comprises mental health inpatient services that serve Hull and the East Riding, and are currently located across 5 different sites (Maister Lodge, New Bridges, Westlands, Miranda House and Mill View)
- The current facilities are not conducive to enhancing patients' recovery (no outside space, for example) and staff and patients feel isolated in these settings
- The Trust is exploring potential changes to the ways in which the services are delivered, with an aim to improve care and enhance experiences for both patients and staff
- The options being considered may include changes to where the current services are delivered from, if this can be demonstrated to improve patient outcomes, aid recovery, support staff, and tackle staffing challenges
- The Trust will fully engage with patients, service users, carers and other stakeholders to understand their views and, ultimately, to include their needs and views in any service redesign

Where we are now

- The project is subject NHS England approval and likely other statutory approvals (such as planning permission) following a Public Consultation
- The project is currently in the Pre-Consultation Business Case (PCBC) phase of this process and therefore is primarily focused on engaging with stakeholders to shape the possible options, to achieve the key objective, and to prepare for a formal public consultation for any proposed service changes
- We are currently finalising stakeholder updates regarding this new process and ensuring everyone feels informed of where we are now with the project overall, before proceeding to the next phase of work

What comes next

- Following this stage, our primary focus will be to engage all stakeholders with regards to the longlist of options
- The longlist of options gives a diverse insight into all the possible options when considering the transformation of adult inpatient services in Hull and the East Riding

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- The longlist contains some options that may feel uncomfortable for some people, or like a backwards step, but it is important that we demonstrate we have considered all options as part of our thinking.
- A shortlisting exercise will be carried out at this stage – to eliminate those options that do not align with our objectives and vision, with only options passing this threshold being taken forward for more detailed consideration.

Stakeholder involvement

- It is therefore exceptionally important to the project that stakeholders make their voices heard, that they engage with the programme and comment on the longlist of options
- It is crucial to the process that the programme fully understands how each option would impact services and organisations within the wider system, as well as our own service users and staff, and that the Project Board can confidently support each option that makes it into the shortlist
- The Project Board also very much appreciates stakeholder input with regards to anything we might have missed from our list or considerations, or advice regarding who we may not have spoken to and should do so before moving onto the next stage
- Only once we feel that the longlist of options has been thoroughly considered and that we have collated feedback from all our stakeholders, will the project be able to move onto the shortlisting and evaluation phase of work

Engagement update

- We have one shared goal, to improve patient outcomes. This goes beyond local and organisational boundaries and, as such, we would like to continue to work together to achieve this goal in a way that works for the wider system
- Thank you to all stakeholders who came to the January Stakeholder Reference Group meeting, February and March invites have now been distributed and your continued involvement is very much appreciated by the Project Board

Next Steps

- The next Stakeholder Reference Group meeting is on **23 February 2023**, 10:00 – 11:30, and will focus on the longlist of options and our approach for the evaluation process specifically. We will circulate information for review in advance, to get this most out of this session.
- Staff and service user engagement sessions have been ongoing for some time, and continue to occur throughout February in preparation for the evaluation of the longlist
- Engagement with voluntary and community groups remains a priority for the project and is something that is continuing throughout February also
- The Pre-Consultation Business Case is in progress and is due to be submitted to NHS England in the coming months
- Subject to NHS England approval of the PCBC, the formal public consultation period would then commence

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Supporting Materials

- Stay up to date with the latest news from the Adult Inpatient Redesign Project on the webpage here: <https://www.humber.nhs.uk/Get%20Involved/adult-inpatient-redesign-project.htm>
- The previous Stakeholder Briefing (Dec 2022) [can be found here](#)